

# ICLEI CORPORATE REPORT 2018 – 2019

An aerial photograph of a city, likely Strasbourg, France, showing a wide river (the Rhine) flowing through the center. The city is densely packed with buildings, and there are large areas of green trees and parks. In the background, a tall, modern skyscraper (the Tour de la Gare) is visible. The sky is clear and blue.



# CONTENTS

**6****SNAPSHOT OF ICLEI****8****OUR FIVE PATHWAYS  
TO SUSTAINABLE  
CITIES AND REGIONS****10****THE NETWORK DRIVING  
OUR VISION****20****LEADERSHIP****26****HIGHLIGHTS FROM  
OUR GLOBAL AND  
REGIONAL WORK****36****PARTNERS, REVENUE  
AND LEGAL STATUS**

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Bonn, Germany. Host city of the ICLEI World Secretariat and home of ICLEI President Mayor Ashok Sridharan.

## Dear ICLEI colleagues and partners,

Local and regional governments across the ICLEI network are advancing sustainable urban development worldwide. They are translating the global agenda set in the Paris Agreement, the Sustainable Development Goals and the New Urban Agenda into concrete action, and positioning themselves to shape and strengthen policy at all levels.

ICLEI is laying the groundwork for local and regional governments to deeply engage in conversations around national policy in particular. As nations evaluate their efforts to implement global sustainable development frameworks, it is vital that local and regional governments co-design and facilitate action on the ground.

This message came out in full force at COP23, the United Nations Climate Change Conference in Bonn, Germany in November 2017. ICLEI convened the Climate Summit of Local and Regional Leaders, where hundreds of local and regional governments came together and issued the Bonn-Fiji Commitment of Local and Regional Leaders to Deliver the Paris Agreement at All Levels. Through the Bonn-Fiji Commitment, subnational governments affirmed their intent to work alongside nations, and called on them to incorporate a strong sustainable urban component into national development and climate policy, effectively linking the Paris Agreement and the New Urban Agenda.

ICLEI is taking steps to bring the Bonn-Fiji Commitment to life. We launched the Cities and Regions Talanoa Dialogues, bringing together local, regional and national governments from around the world to take stock of, shape and strengthen national climate policy in particular.



These global frameworks, along with the Sustainable Development Goals, inform our work at the local and regional levels. The ICLEI network is testing, assessing and refining ways to ignite change that transcends sectors, at the city-region level

and beyond. We conceptualize our work to ensure local and regional governments advance along interconnected pathways: low emission, nature-based, circular, resilient and equitable and people-centered development. This design enables subnational governments to think holistically and take an integrated approach to sustainable urban development.

At the ICLEI World Congress 2018 in Montréal, we put forth our vision and commitment to drive sustainable urban development through the efforts of the growing number of local and regional governments in our network.

We live in the urban century. Together we can make it the century we want.

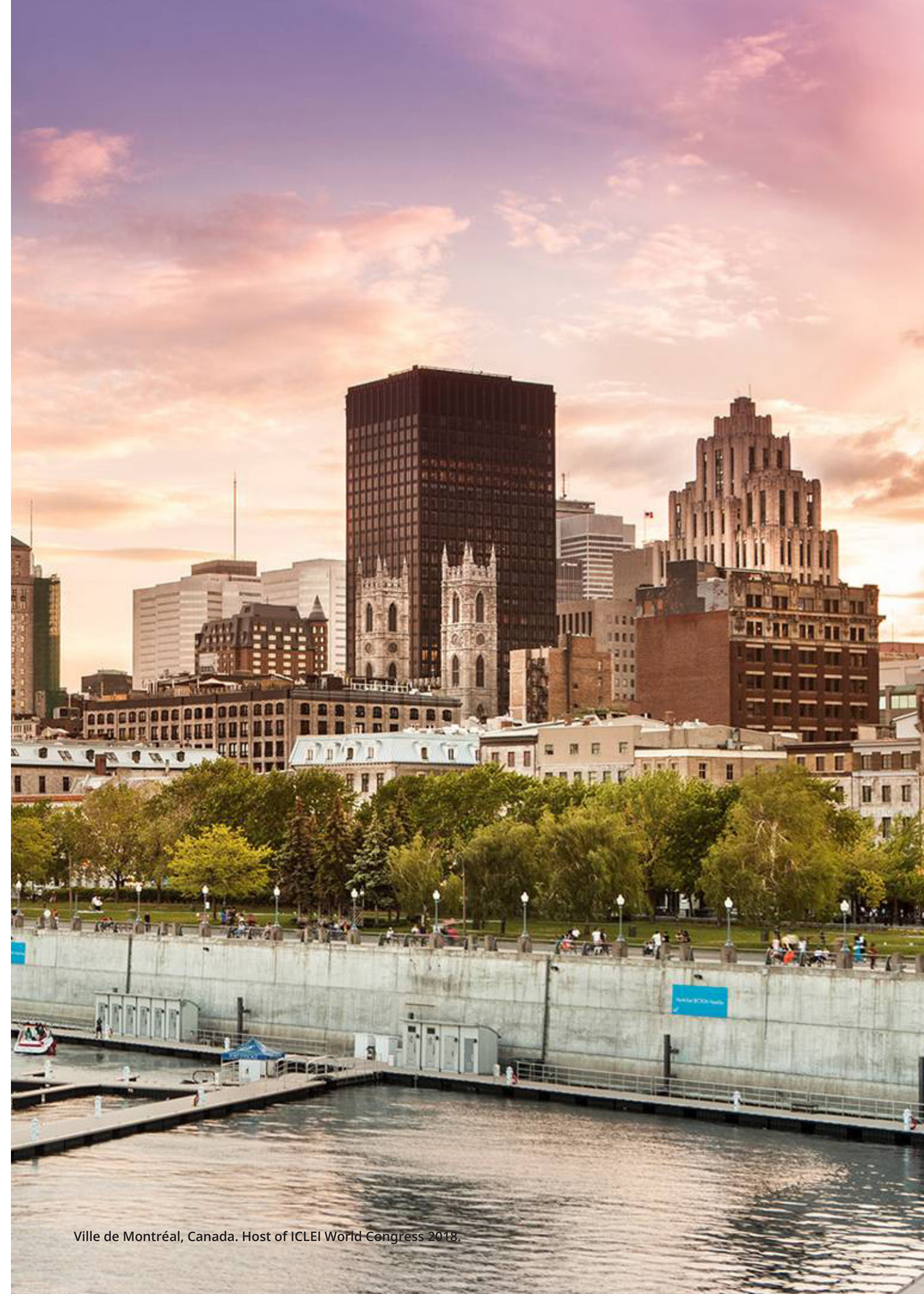
**Gino Van Begin,**  
Secretary General of ICLEI – Local Governments for Sustainability



# SNAPSHOT OF ICLEI

**ICLEI is comprised of more than 1,500 local and regional governments, a diverse team of global experts and 22 offices working across 124 countries. ICLEI addresses local impacts of unprecedented global change, from urbanization to biodiversity loss to climate change aiming for urban development to have the least possible impact on global systems and to build people-centered and equitable communities.**

**ICLEI firmly believes that sustainable cities are the foundation of a more just and sustainable world. We are doing our part to make sustainability an inextricable part of urban development and to embed a strong urban component in national and global sustainability policy. This is how we are shifting the trajectory of development worldwide.**



Ville de Montréal, Canada. Host of ICLEI World Congress 2018.



# OUR FIVE NEW PATHWAYS

**Our five interconnected pathways cut across sectors and jurisdictional boundaries. This design enables local and regional governments to think holistically and take an integrated approach to sustainable urban development.**

ICLEI aims to identify local challenges and take success factors to the next level. We define an entry point for longer term and broader thinking about sustainable urban development. That entry point may be food systems, climate, biodiversity and ecosystems, transport and mobility, nature or another, depending on the specific context in which we work.

At the urban scale, these pathways balance the patterns of human life, the built environment and the natural systems in and around our cities. This changes individual communities and, through collective action, creates a multiplier effect that drives sustainable development nationally and globally. These pathways embody the goals and values laid out in the global sustainability agenda, and are a means to achieve progress at all levels.

Any of our individual projects or initiatives may be oriented along a specific pathway, such as resilient development. We explore connection points to other pathways to bring about systemic change – for instance, by looking at where equity intersects with resilience or where nature-based solutions can contribute to resilience building. By orienting our activities this way, ICLEI offices bring local and regional governments along the five pathways.



Each weave represents a single initiative, project or partnership which is oriented along a primary pathway and may actively advance multiple secondary pathways. Each of the five pathways is represented here by a separate color. The varying width of the lines reflects the primary and secondary orientations.

Multiple sustainable cities, linked by the ICLEI global network drive national and global sustainable development worldwide.

## 1. Low emission development

**to curb climate change, create new economic opportunities and improve the health of human and natural systems.**

Through this pathway, local and regional governments reduce environmentally harmful pollutants and greenhouse gas emissions from heating, cooling, lighting and food systems, and reduce noise. They reduce greenhouse gas emissions in all activities, especially in transport, waste and buildings. They aim for carbon neutral infrastructure and operations by mid-century, and usher in a renewable energy era, by committing to 100 percent renewable energy, divesting from fossil fuels and using nature-based solutions. They promote sustainable passenger and freight mobility, prioritize clean fuel policies and electric vehicles from renewable energy, and give priority to people-centered mobility solutions.

## 2. Nature-based development

**to protect and enhance the biodiversity and urban ecosystems, which underpin key aspects of local economies and the well-being and resilience of our communities.**

Through this pathway, local and regional governments prioritize healthy local environments, in which air, water, soil and all natural resources that sustain life and health are protected and nurtured. They deploy strategies and plans that unlock the potential for nature to provide essential services and new economic opportunities. They apply nature-based solutions, use blue and green infrastructure and promote green zones.

## 3. Circular development

**and new models of production and consumption to build sustainable societies that use recyclable, sharable and replenishing resources to end the linear model of produce, consume, discard.**

Through this pathway, local and regional governments decouple urban and economic development from resource consumption and factor environmental and social costs into the price of goods and services. They encourage equitable access to resources and create closed-loop urban and peri-urban systems. They support new local economies that are productive and not extractive, where resources are exchanged and not wasted. Local and regional governments prioritize sustainable waste management and work with the business sector from early-market engagement to the delivery of solutions that support local sustainability goals and that meet the needs of all citizens. They use procurement power to green economies.

## 4. Resilient development

**to anticipate, prevent, absorb and recover from shocks and stresses, especially those brought about by rapid environmental technological, social and demographic change, and to improve essential basic response structures and functions.**

Through this pathway, local and regional governments make resilience a core part of municipal strategies and prepare for new risks and impacts, taking into account the rights and needs of vulnerable sections of society. They continuously strengthen essential systems, alleviating the burden on people and the environment. They pursue a transparent and inclusive approach that will enhance trust in institutions and the processes that support them.

## 5. Equitable and people-centered development

**to build more just, livable and inclusive urban communities and address poverty.**

Through this pathway, local and regional governments pursue processes and patterns that support inclusive development for all and that safeguard the natural support systems for human life. They ensure that the natural and built environment in and around cities improves livability and safety, promotes human health and mitigates disease. They pursue secure and safe access to food, water, energy and sanitation for all, and clean air and soil. They create and sustain human-centered, safe, socially and culturally cohesive communities, where diversity and distinct identities are woven into the social fabric.



# THE NETWORK DRIVING OUR VISION

ICLEI drives change along these five pathways, leveraging the local and regional governments in our network as well as our team of experts working globally. The configuration of our network enables us build connections across the local, regional, national and global levels.

Connections work horizontally, as we link local and regional governments with their peers to facilitate joint action and learning. The strength of our network enables knowledge exchange and capacity building at the local and regional level.

We also build vertical connections. ICLEI bridges up to ensure national and global policy frameworks and implementation mechanisms reflect the interests and experience of local and regional governments. ICLEI also bridges down to apply global policy to sustainable urban development strategies at the subnational level.

Our network encompasses cities, towns and regions of all sizes, all over the world and face a variety of development challenges. It is this diversity that gives ICLEI a distinct global perspective.

The local and regional governments that make up our network

**124**

COUNTRIES  
WORLDWIDE

**1,700**

CITIES, TOWNS  
AND REGIONS

**66**

NEW MEMBERS  
IN 2017

**20 %**

OF THE GLOBAL  
POPULATION

**37 %**

OF THE GLOBAL  
URBAN POPULATION



# ICLEI REGIONAL AND COUNTRY OFFICES

## Global

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**Deputy Secretary Generals:** Emani Kumar  
and Monika Zimmermann



With 22 offices around the world, ICLEI is on the ground, with teams of experts working directly alongside local and regional governments. This close collaboration gives our experts a nuanced understanding of the local context, which informs the interventions we design and shapes our advocacy work at the national and global levels. We look for context-specific challenges and opportunities to strengthen our network by directly supporting local and regional governments in developing sustainable solutions.

While our decentralized organizational model is fundamental to the way we design our work, interoffice cooperation is built into our operational structures. ICLEI experts design transboundary peer-to-peer and expert-to-city exchange that gives them access to a diverse pool of ideas and innovations tested in different regions of the world. Sustainable development solutions can then be scaled up across regions where appropriate, multiplying and strengthening action through our network.

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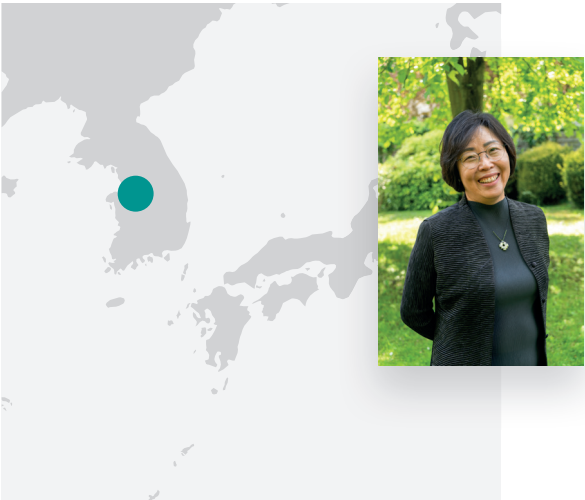
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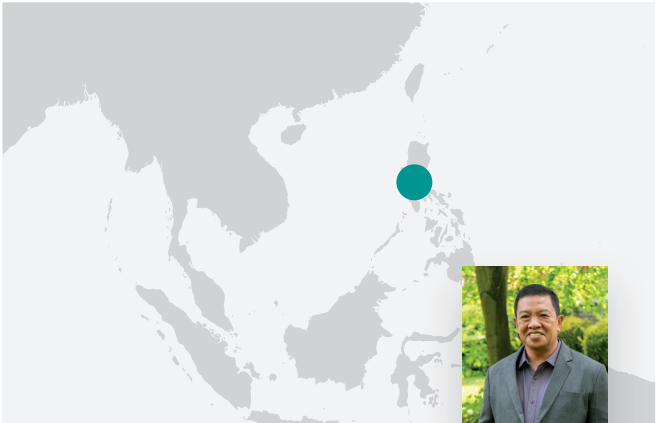


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# LEADERSHIP

## ICLEI GLOBAL EXECUTIVE COMMITTEE 2018–2021



**Ashok-Alexander Sridharan**  
**PRESIDENT**  
Mayor, Bonn, Germany



**Cathy Oke**  
**FIRST VICE PRESIDENT**  
Councilor, Melbourne, Australia



**Stephany Uy-Tan**  
**VICE PRESIDENT**  
Mayor, Catbalogan, Philippines



**Frank Cownie**  
**VICE PRESIDENT**  
Mayor, City of Des Moines

ICLEI Members steer the direction of our network. They play a central role in our governance structure and shape our strategy.

Membership is open to local and regional governments as well as their international, regional, national and subnational associations. Members support the mission, mandate and principles as stated in the ICLEI Charter.

ICLEI has three main governance bodies elected every three years:

The Global Executive Committee – the GexCom – represents ICLEI towards international institutions and has the

authority make strategic decisions concerning the organization.

Each of the 9 ICLEI regions also has its own Regional Executive Committee – RexCom – which approves new initiatives and programs in that region.

All the RexComs come together to form the ICLEI Council – the overarching decision making and guiding body. The Council approves the ICLEI Strategic Plan with a six-year scope, has the sole power to amend the Charter and elects the GexCom portfolio seats.

All eligible ICLEI Members can vote and stand for election to RexCom positions. The elected RexComs subsequently

elect the GexCom, which includes one person from each RexCom and up to six thematic portfolio representatives. These portfolio representatives are each responsible for a specific working area. The regional and portfolio representatives work together as the full GexCom.

The ICLEI President, First Vice President and two Vice Presidents are elected by the Global Executive Committee. They are the executive officers that represent the global organization and lead the global governing bodies of the Council and GexCom.



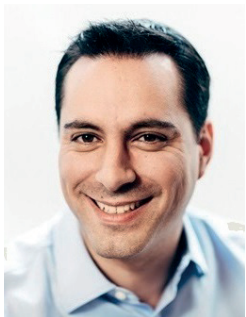
**Solly Msimanga**  
**REGIONAL SEAT, AFRICA**  
Executive Mayor of Tshwane, South Africa



**Yeom Tae-Young**  
**REGIONAL SEAT, EAST ASIA**  
Mayor, Suwon city, Republic of Korea



**Dario Nardella**  
**REGIONAL SEAT, EUROPE**  
Mayor, Florence, Italy



**Mauricio Vila Dosal**  
**REGIONAL SEAT, MEXICO, CENTRAL AMERICA AND THE CARIBBEAN**  
Mayor (on leave), Mérida, Mexico



**Kim Le Cerf**  
**REGIONAL SEAT, OCEANIA**  
Mayor, Darebin, Australia



**Mauricio Rodas Espinel**  
**REGIONAL SEAT, SOUTH AMERICA**  
Mayor, Metropolitan District of Quito, Ecuador



**Kinlay Dorjee**  
**REGIONAL SEAT, SOUTH ASIA**  
Mayor, Thimphu Municipality, Bhutan



**Bima Arya**  
**REGIONAL SEAT, SOUTHEAST ASIA**  
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**Rt. Hon. Datuk Seri Utama Ir. Hj. Idris bin Hj. Haron**  
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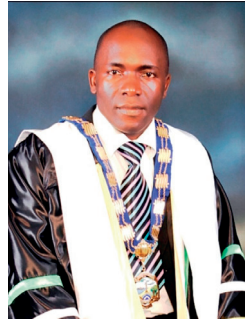


## ICLEI COUNCIL 2018-2021

### Africa



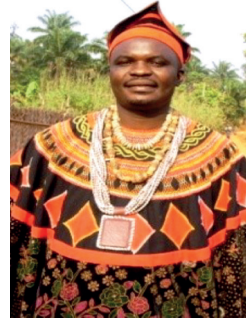
**Manuel de Araújo**  
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### Asia



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Australia



**Andrew Leonard Mua**  
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Council, Solomon Islands



## South America



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**Rafael Valdomiro Greca de Macedo**  
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**Mauricio Rodas Espinel**  
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**Nelson Marchezan Júnior**  
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## Southeast Asia



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# HIGHLIGHTS FROM OUR GLOBAL AND REGIONAL WORK

**Our work at the global level and across each region is designed to advance local and regional governments along our five pathways. In any given year, we are engaged in hundreds of activities, host numerous events and publish a range of knowledge products. The following selection showcases the diverse scope of our work.**

## CONCRETE ACTIONS AND INITIATIVES WORLDWIDE

This is a selection from the 130+ projects, partnerships and initiatives that make up the ICLEI Montréal Action Plan, launched at the ICLEI World Congress 2018. For each activity, we define an entry point for longer term and broader thinking about sustainable urban development. That entry point may be food systems, climate, biodiversity and ecosystems, transport and mobility, finance or another, depending on the specific context in which we work. Any of our individual projects or initiatives may be oriented along a specific pathway, such as resilient development. We explore connection points to other pathways to bring about systemic change – for instance, by looking at where equity intersects with resilience or where nature-based solutions can contribute to resilience building. Each of our actions works along a number of our five integrated pathways and contributes to the achievement of the Sustainable Development Goals. This selection of activities reflects the depth and breadth of our work in 2018 and beyond and showcases our holistic approach to sustainable urban development.

→ Entry points: Biodiversity and ecosystems, urban and rural linkages

### INTERACT-Bio

We integrate nature in fast-growing city regions in Asia, Africa and South America and support all levels of government to coordinate their efforts for mainstreaming biodiversity and ecosystem services into core subnational government functions.

**9 cities: Africa, South America, South Asia**



→ Entry points: Climate, data and reporting, policy and advocacy

### Ambitious City Promises

We capacitate local governments in Southeast Asia to develop inclusive low emission development strategies through active citizen engagement and integration of stakeholder pledges into targets and planned activities, ultimately raising the level of ambition in national climate action plans submitted under the Paris Agreement.

**9 cities: Southeast Asia**



→ Entry points: Climate, energy, data and reporting

### Global Covenant of Mayors for Climate and Energy

We are a founding partner of the Global Covenant of Mayors for Climate and Energy and support cities and other subnational governments in complying with the climate commitment process, enabling them to make unique commitments and take action within their local context, in ways and at a pace that are appropriate to address their prioritized development actions and fitted to their means and aspirations.

**Globally**



→ Entry points: Climate, policy and advocacy, data and reporting

## Urban-LEDS program

We use multilevel action to accelerate low emission development and climate resilience across cities worldwide, strengthening cooperation and data sharing across national and local governments and working at the city level on capacity development, pilot projects and finance models designed that advance implementation and deliver on global climate goals.

**60 cities: globally**



→ Entry points: Climate, urban and rural linkages, biodiversity and ecosystems

## Front-line Cities and Islands

We advance sustainable island and island urban development, with a specific focus on resilience and systems planning, coastal fisheries management, ecosystems services, post-disaster recovery and sustainable tourism, by leveraging innovative financing solutions and twinning island cities with shoreline cities and regions that deliver globally scalable solutions.

**Globally**



→ Entry points: Infrastructure, policy and advocacy, science and research

## Urban Transitions Alliance

We provide the infrastructure and support industrial legacy cities around the world need to identify common challenges, share knowledge and co-create solutions as part of managing their environmental, economic and social transition to a sustainable future.

**11 cities: East Asia, Europe, North America**



→ Entry points: Food systems, water, energy

## Food-Water-Energy Nexus

We support the development frameworks and tools to guide urban governance on the food-water-energy nexus, delivering innovative solutions to mitigate climate change and biodiversity loss, while advancing development goals from food security to job creation across cities worldwide.

**8 cities: Africa, South America, Southeast Asia**



→ Entry points: Policy and advocacy, smart cities

## ICT research, campaigning, capacity building and advocacy

We research, campaign, build capacity and advocate fair Information and Communications Technology for workers and those impacted along different stages of the ICT supply chain in Europe.

**Europe**



→ Entry points: Science and research, climate

## Thriving Earth Exchange

We tackle community issues and advance local priorities related to natural hazards, natural resources and climate change in North American cities, by bringing together volunteer scientists and community leaders to use potential earth and space science in particular as leverage.

**4 cities: North America**

→ Entry points: Waste

## Strategic Plans for Waste Prevention and Management

We develop and test methods for waste prevention and management, shifting towards sustainable production and consumption, and enhancing urban environmental resilience in European cities.

**8 cities: Europe**



→ Entry points: Transport and mobility, private sector engagement

## EcoLogistics: Low carbon freight for sustainable cities

We build capacity across local governments to develop and implement low carbon urban freight policies and practices through urban freight emission assessment tools, pilot demonstration projects, taking a multilevel governance approach designed to shape national policy recommendations.

**3+ cities: South America, South Asia**





GLOBAL EVENTS

Climate Summit of Local and Regional Leaders

Convened by ICLEI and hosted by the City of Bonn and the State North Rhine-Westphalia, the summit was the flagship event for local and regional governments, attended by more than 1,000 delegates and upwards of 300 political leaders from 60 countries.

At the summit, local and regional leaders signaled their intent to advance climate action globally. Through the Bonn-Fiji Commitment of Local and Regional Leaders to Deliver the Paris Agreement at All Levels, local and regional governments affirmed their commitment to climate action and called on nations to ensure the Paris Agreement achieves its full potential. The Bonn-Fiji Commitment demonstrated that local and regional governments intend to leverage their position as key actors, while working with nations to strengthen climate action and bridge climate to urban policy.

The Climate Summit of Local and Regional Leaders garnered international attention - online media articles on the event including coverage by Reuters, Deutsche Welle, Climate Home, CityLab and Next City achieved a combined potential reach of over 500 million people during the two weeks of COP23. It was a significant milestone in our ongoing engagement at the annual climate COP.



Political leaders at all levels came together at the Climate Summit of Local and Regional Leaders

Resilient Cities 2018

The annual Resilient Cities congress in Bonn is a well-established platform for global conversations on urban resilience. In 2018, the congress took place just after the Cities IPCC Conference, a few days ahead of the mid-year climate talks in Bonn and just months before nations review SDG 11 on cities and human settlements. This constellation of milestones made Resilient Cities the center of conversation on science-driven, evidence-based policy, and progress on the urban resilience targets of SDG 11 on cities and human settlements.

In 2018, high level conversations on how multilevel governance can drive climate action were facilitated through the Talanoa Dialogue. UN Climate Change Executive Secretary Patricia Espinosa addressed a Cities and Regions Talanoa Dialogue event at Resilient Cities and the key perspectives of local and regional governments were carried through at the Bonn talks, where local and regional governments participated in continued dialogues and shared their outcomes from Cities and Regions Talanoa Dialogues. ICLEI is looking ahead towards Resilient Cities 2019, to continue the global dialogue and check-in on local progress worldwide towards resilience-building.



Mayor show their commitment to the Sustainable Development Goals at Resilient Cities 2018

EcoMobility World Congress and Festival 2017

The third EcoMobility World Festival, a biannual global event, took place throughout the month of October in Kaohsiung. Situated in the historic neighborhood of Hamasen, there was a live demonstration on how cities could take a bold step to create a forward-thinking urban transportation culture through ecomobility. The EcoMobility Congress brought together global actors united in their shared interest in sustainable transportation, to share good practices, spark synergies and promote creative collaboration and local initiatives.

Global organizations, including ICLEI, launched the Shared Mobility Principles for Livable Cities, which have since been signed by 15 transport and tech companies including Lyft and Uber. ICLEI developed and launched the Kaohsiung Strategies for the Future of Urban, which were adopted by local and regional governments as a guide to implementing these principles in sustainable urban transport systems.



Mayor show their support for ecomobility at the EcoMobility World Festival 2017

ICLEI World Congress 2018

Every three years, ICLEI holds its World Congress to showcase how local and regional governments across our network are advancing sustainable urban development worldwide. The ICLEI World Congress connects leaders with their peers and strategic partners, and provides a platform for discussions to inform and enhance their work.

This year at the ICLEI World Congress 2018 in Montréal, hundreds of local, regional and national governments, international agencies, representatives of the private sector, academics and researchers, community groups and other partners from around the world meet to steer the global sustainable development agenda by strengthening action taken in urban areas worldwide.

More than 50 sessions and workshops will be offered, allowing participants to learn more about how urban sustainability is an integral component

of the global sustainable development agenda. They will look at how to strengthen collective action on sustainability, in a way that has local, national and global impacts.

At the World Congress, the ICLEI network adopted the ICLEI Montréal Commitment and ICLEI Montréal Action Plan, two documents that will guide our vision and action in the coming years. We commit to scale up and expand the model of sustainable cities and regions, make sustainability a fundamental part of all local and global development, tackle the most pressing issues of our time and undertake a collective effort for global change across all sectors and levels of government. Our commitments combined, with our holistic through our five pathways is a key part of our effort to advance sustainable urban development worldwide.



Palais des Congrès de Montréal  
Venue for the ICLEI World Congress 2018



PUBLICATIONS



ICLEI Montréal Commitment and Strategic Vision 2018–2024

The ICLEI Montréal Commitment is a commitment laid out by the local and regional governments across the ICLEI network, stating their intention to deliver on global sustainable development goals through comprehensive sustainable urban development. Through the ICLEI Montréal Commitment, local and regional governments show how they will drive system change at the local level, and scale up the model of sustainable cities and regions worldwide.

ICLEI Montréal Action Plan 2018-2021

At the ICLEI World Congress in June 2018, ICLEI released the Montréal Action Plan, a compendium of projects, initiatives and partnerships ICLEI offices are undertaking in collaboration with local and regional governments across the global ICLEI network. These efforts, oriented along our pathways, carry forward the commitments that ICLEI local and regional governments laid out in the ICLEI Montréal Commitment and Strategic Vision.

This action plan is a snapshot of our ongoing projects, partnerships and initiatives across our nine regions and 22 offices. The depth and breadth of our engagement from the local to the global level demonstrates the impact of our work and network.



Boosting subnational climate action through new climate governance

This report released at COP23 highlights that we need a new model of climate governance that links all levels of government in shaping and implementing climate action. We show how the carbonn Climate Registry enables this through Integrated Measurement, Reporting and Verification – or MRV. We explain how, through carbonn, national and subnational can build a holistic picture of mitigation and adaptation efforts at all levels. This allows for better analysis of current opportunities and challenges, and can help governments identify critical action areas.



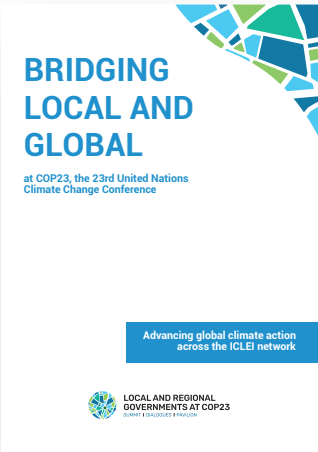
Enabling subnational climate action through multilevel governance

Developed by GIZ, ICLEI and UN-Habitat, this paper aims to support the implementation of Nationally Determined Contributions by fostering sharing and learning from current climate change mitigation examples reflected in short case studies.



Bridging local and global at COP23, the 23rd United Nations Climate Change Conference

In this publication, we look at what goes into preparing local and regional governments to participate in global fora, which have strategic value for local and regional governments through their active participation and visibility. We explain mechanisms ICLEI uses to link global and local policies and actors in the climate space and how preparing for and delivering on these engagements builds lasting mechanisms for change.



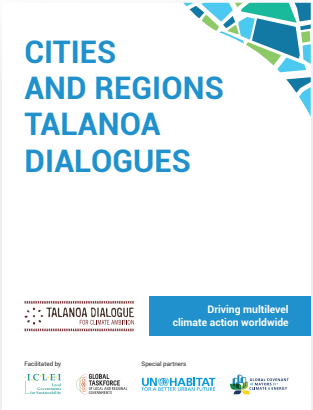
The Bonn-Fiji Commitment of Local and Regional Leaders to Deliver the Paris Agreement at All Levels

Adopted by hundreds of local and regional governments at the Climate Summit of Local and Regional Leaders at COP23, the Bonn-Fiji Commitment puts forward concrete actions cities and regions will undertake globally to drive climate action and calls for multilevel governance as a key part of global climate action.



Snapshot of the Cities and Regions Talanoa Dialogues

This snapshot explains the why, how and what of Cities and Regions Talanoa Dialogues launched by ICLEI, a direct response from local and regional governments to the call for stakeholder climate consultations issued at COP23 by the Government of Fiji. We explain how they are designed to convene local, regional and national governments to drive multilevel climate action, strengthen climate action at all levels and link urban and climate policy.





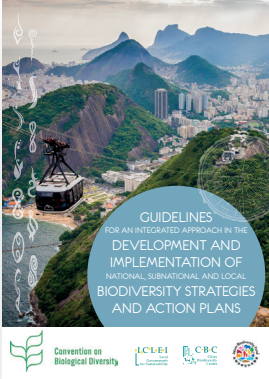
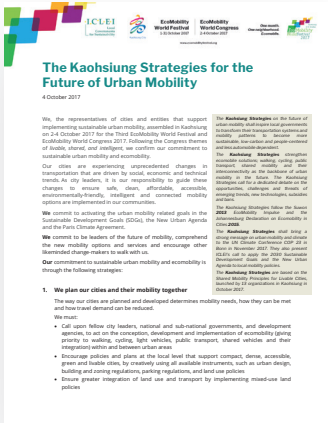


The Basque Declaration

The Basque Declaration outlines new pathways for European Cities and Towns to create productive, sustainable and resilient cities for a livable and inclusive Europe. The document aims to support and accelerate socio-cultural, socio-economic and technological transformation.

Kaohsiung Strategies for the Future of Urban Mobility

Released at the EcoMobility World Festival 2017, the Kaohsiung Strategies for the Future of Urban Mobility are a guide for local and regional governments to implement the Shared Mobility Principles in sustainable urban transport systems around the world.



Guidelines for an integrated approach in the development and implementation of national, subnational and local biodiversity strategies and action plans (NBSAPS)

In this publication, we look at how to connect all levels of government in biodiversity strategies and action planning, as an important opportunity for national governments to achieve national goals for the conservation and sustainable use of biodiversity, and to attain the global Aichi Biodiversity Targets. The Convention on Biological Diversity – CBD – has been encouraging the involvement of subnational and local authorities in the implementation of the Convention since 2008, and this publication explains one way this can happen.



Smart Mature Resilience: Policy brief on city resilience

The Smart Mature Resilience project responds to the need for resilience in European cities and offers concrete policy measures to further increase cities' maturity and capacity to absorb and bounce back from shocks.



CIVITAS Sustainable Urban Mobility Plans (SUMP) Measure Selection Manuals

ICLEI worked alongside CIVITAS as a key partner in developing this set of manuals. The manuals provide guidance on identifying appropriate SUMP measures, along with how to enhance selected mobility fields. They also contain recommendations, rating systems for priorities of measures, and checklists tailored to each city type.

# PARTNERS, REVENUE AND LEGAL STATUS



ICLEI works under a diversity of revenue streams. While funding sources vary across offices, the four largest are local, regional and national governments, the European Union, foundations and international agencies. Members also contribute an annual membership

fee that varies regionally and according to population and gross national income per capita.

Our multi-faceted approach to funding is a reflection of the broad support we receive from partners around the world. It allows us to pursue direct project funding while ensuring the financial health of the organization.

The legal entity of the World Secretariat is ICLEI - Local Governments for Sustainability e.V., a non-

profit association registered in Bonn, Germany. ICLEI e.V. is overseen by a Board consisting of selected members of the ICLEI Global Executive Committee.

ICLEI e.V. is managed by its Executive Director and the Secretary General of the global association. The World Secretariat is responsible for strategy, global coordination, representation, membership and governance, advocacy, partnerships, programmatic development and the implementation of international projects. The World Secretariat prepares the global Strategic Plan and oversees its implementation.

ICLEI offices around the world are operated through legally independent entities. Their operations are led by a Regional or Country Director.

## KEY FINANCIAL PARTNERS AND LEGAL STATUS

### Africa Secretariat

**Legal name:** ICLEI Africa. Operated as a Non-Profit Company (NPC). Established 1995.

**Key financial partners:** African Development Bank; German Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU), City of Johannesburg; City of Tshwane; Department of Environmental Affairs, South Africa; e-Thekwini Municipality; European Commission; German Federal Ministry for Economic Cooperation and Development (BMZ), GIZ; Natural Environment Research Council (UK); SCBD (Japan Fund); South African National Biodiversity Institute (SANBI); SwedBio; Stockholm Resilience Center; UNDP; UNEA; UN-HABITAT; UN Environment; USAID; WRI; WWF; FAO.

### Canada Office

**Legal name:** ICLEI – Local Governments for Sustainability (Management) Inc. Operated as a non-profit corporation. Established 2003.

**Key financial partners:** British Columbia Ministry of the Environment, City of Victoria, Environment and Climate Change Canada, Federation of Canadian Municipalities, Manitoba Sustainable Development, The Co-operators Group, Ontario Ministry of Natural Resources, Ville de Montreal, various municipalities

### East Asia Secretariat

**Legal name:** ICLEI East Asia Secretariat. Established 2012.

**Key financial partners:** Bloomberg Philanthropies via ICLEI World Secretariat; BMUB via ICLEI World Secretariat; Green Technology Center, Korea; Kaohsiung City; Seoul Metropolitan Government; USAID via ICLEI South Asia Secretariat, UNEP via ICLEI European Secretariat.

### Beijing Office

**Legal name:** ICLEI EAS Beijing Representation Office.

**Managed by:** ICLEI - Local Governments for Sustainability East Asia Secretariat. Established 2018.

### European Secretariat

**Legal name:** ICLEI European Secretariat GmbH. Operated as a non-profit company. Established 1992. ICLEI European Secretariat GmbH manages the Brussels Office (est. 2008) and the Berlin Office (est. 2018).

**Key financial partners:** City of Aalborg; City of Basel; City of Berlin; City of Freiburg; city of Seoul; EBRD; European Commission; European Environment Agency; European Investment Bank (EIB); German Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU); German Federal Environment Agency; The Basque Country; Rijkswaterstaat, Netherlands; City of Oslo, Flanders Region; Bertelsmann Foundation; City of Utrecht; City of Nijmegen.

### Indonesia Office

**Legal name:** Yayasan Iclei - Local Governments for Sustainability Indonesia. Established 2013.

**Key financial partners:** Asian Development Bank (ADB); Korea Environment Institute; United Nations Environment Programme (UNEP).

### Japan Office

**Legal name:** ICLEI Japan. Operated as a general members organization ((Ippan Shadan Hojin). Established 1993

**Key financial partners:** Aichi Prefectural Government; City of Kyoto; City of Toyota Hosei University; Institute for Global Environmental Strategies (IGES); Ministry of the Environment, Japan, Overseas Environmental Cooperation Center (OECC).



### Kaohsiung Capacity Center

**Legal name:** ICLEI Kaohsiung Capacity Center. Established 2012.

**Key financial partners:** Kaohsiung City Government.

### Korea Office

**Legal name:** ICLEI Korea. Operated as a non-profit organization and NGO. Established 2002.

**Key financial partners:** City of Suwon; UK Embassy in Korea

### Oceania Secretariat

**Legal name:** International Council for Local Environmental Initiatives - Australia / New Zealand Limited. Operated as a Company Limited by Guarantee. Established 1998.

**Key financial partners:** Bloomberg Philanthropies; City of Melbourne; Rockefeller Foundation; UNISDR.

### South America Secretariat

**Legal name:** ICLEI South America. Established 1994.

**Key financial partners:** BDMG; Bloomberg Philanthropies; Climate & Development Knowledge Network (CDKN); Consórcio do Grande ABC; European Commission; Fundación Avina; GIZ (Deutsche Gesellschaft für Internationale Zusammenarbeit); Global Environmental Facility; International Climate Initiative (BMUB Germany); Instituto Clima e Sociedade (ICS); Konrad Adenauer Stiftung (KAS); UK Prosperity Fund / British Embassy in Brazil; World Wildlife Foundation (WWF), Energy do Brasil Ltda, World Resources Institute (WRI), The Global Environment Facility (GEF) , Embassy of Israel in Brazil.

### Mexico, Central America and Caribbean Secretariat

**Legal name:** ICLEI México. Gobiernos Locales Por La Sustentabilidad A.C. Operated as a civil association. Established 2002

### South Asia Secretariat

**Legal name:** ICLEI - Local Governments for Sustainability – South Asia. Registered under the Indian Trust Act. Established 2005. ICLEI - Local Governments for Sustainability –South Asia manages the Southern Center.

**Key financial partners:** Asian Development Bank; BMUB; BMZ; CDKN; European Commission; GIZ; Global Green Growth Institute; ICF Incorporated, LLC; International Development Research Centre; Melaka Green Technology Corporation; Ministry of New and Renewable Energy, Government of India; Ministry of Housing and Urban Affairs, Government of India; Rockefeller Foundation; Shakti Sustainable Energy Foundation; Swiss Agency for Development and Cooperation; UK Aid; UN-HABITAT; UNDP; UNEP; United States Agency for International Development; World Bank; World Resources Institute; World Wildlife Fund, India; MISEREOR.

### Southeast Asia Secretariat

**Legal name:** ICLEI – Local Governments for Sustainability Southeast Asia Inc. Operated as a Non-Governmental Organization (non-profit). Established 2004.

**Key financial partners:** Asian Development Bank, German Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU), German Federal Ministry for Economic Cooperation and Development (BMZ), Engagement Global, European Commission, GIZ, ICMA – International City/ County Management Association, National Renewable Energy Laboratory (NREL), United Nations Development Programme (UNDP) – Philippines, US Department of State, World Wide Fund for Nature

### USA Office

**Legal name:** ICLEI – Local Governments for Sustainability USA, Inc. Operated as a 501(c)(3) non-profit corporation. Established 1995.

**Key financial partners:** American Council for an Energy-Efficient Economy; California Air Resources Board; Bloomberg Philanthropies via the ICLEI World Secretariat; California’s Investor Owned Utilities under the auspices of the California PUC; Garret Albright; Laboratory; National Renewable Energy; Pacific Gas & Electric Company; The San Diego Foundation; Stopwaste.org; U.S. Department of Energy.

### World Secretariat

**Legal name:** ICLEI – Local Governments for Sustainability e.V. Operated as a non-profit organization (NPO) and public benefit organization (PBO). Established 1991.

**Key financial partners:** Agence Française de Développement (AFD); Bloomberg Philanthropies; Bundesministerium für Umwelt, Naturschutz, Bau und Reaktorsicherheit (BUMB); City of Bonn; City of Bristol; City of Johannesburg; City of Kaoshiung; City of Montréal; Climate and Development Knowledge Network (CDKN); Climate KIC; Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Deutsche Messe AG; European Climate Foundation; European Commission; Food and Agriculture Organization of the United Nations (FAO); Ford Foundation; German Federal Ministry for Economic Cooperation and Development (BMZ), Global Environment Facility (GEF); Global Infrastructure Basel (GIB); Hewlett Packard Foundation; International Development Research Centre (IDRC); IRENA-The International Renewable Energy Agency; Johnson Foundation; Mercator Stiftung; OECD; Philips Lighting; Reed Expositions/World Efficiency; Regionalverband Ruhr (RVR); R20 - Regions of Climate Action; Seoul Metropolitan Government; Siemens; State of North Rhine-Westphalia; Stiftung Internationale Begegnung der Sparkasse in Bonn; UN-Habitat; UN Environment; World Business Council for Sustainable Development; World Health Organization (WHO); World Resource Institute (WRI); World Wide Fund for Nature (WWF), Sweden.

## PARTNERS

### Our main global partners include:

**Local and regional government organizations:** Global Task Force of Local and Regional Governments, United Cities and Local Governments (UCLG), C40, Regions of Climate Action (R20), Metropolis, CityNet, Network of Regional Governments for Sustainable Development (NRG4SD).

**UN Agencies, international organizations and finance institutions:** Department of Economic and Social Affairs (UNDESA), European Commission, Food and Agriculture Organization (FAO), Global Biodiversity Information Facility (GBIF), Intergovernmental Panel on Climate Change (IPCC), International Energy Agency (IEA), International Renewable Energy Agency (IRENA), International Union for Conservation of Nature (IUCN), Organization for Economic Cooperation and Development (OECD), Regional Advisory Committee of Local Authorities (UNACLA), United Nations Commission on Sustainable Development (UNCSD), United Nations Convention on Biological Diversity (UNCBD), United Nations Convention to Combat Desertification (UNCCD), United Nations Department for Economic and Social Affairs (UNDESA), United Nations Development Programme (UNDP), United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), United Nations Economic and Social Council (ECOSOC), UN Environment Global Initiative for Resource Efficient Cities (UNEP-GI-REC), UN Environment, United Nations Framework Convention on Climate Change (UNFCCC), United Nations Human Settlements Programme (UN-HABITAT), United Nations International Strategy for Disaster Reduction (UNISDR), Global Environmental Facility (GEF), The World Bank Group.

**Research, experts and capacity building institutions:** Chinese Center for Urban Development, Chinese Society for Urban Studies, Ecocity Builders, Institute for Advanced Sustainabilities Studies, Guangzhou Institute for Urban Innovation, Institute for Global Environmental Strategies, Stockholm Resilience Center, Sustainable Development Solutions Network.

**Initiatives and organizations:** Cities Alliance, Earth Charter Initiative, EFG, Global 100% Renewable Energy Campaign, Global Footprint Network, Global Infrastructure Basel, ISOCARP, International Green Purchasing Network, Rockefeller Foundation, RUAF, SLOCAT, Stakeholder Forum, The Climate Group, WCCD, WWF, WRI, Worldwatch Institute.





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